

Appendix C - Revenue Outturn 2016/17

Adults and Communities

Description	Variations				Comments	% Variation of revised budget
	Original Budget	Revised Budget	outturn	Variation		
	£000	£000	£000	£000		
Performance & Improvement	992	1,413	1,336	(77)	Deprivation of Liberty Safeguards (DOLS) service continues to have significant pressures in 2016/17, as a result of Supreme Court judgements in 2014/15 and a loss of grant funding since 2015/16.	-5.4%
Safeguarding	604	685	1,012	327		47.7%
Care Quality	4,736	4,439	4,103	(336)	The non-placements budget areas have been closely monitored and managed throughout the year and have resulted in an underspend position which is offsetting overspends in placements spend.	-7.6%
Community Well-being	733	538	6	(532)	The non-placements budget areas have been closely monitored and managed throughout the year and have resulted in an underspend position which is offsetting overspends in placements spend.	-98.9%
Customer Care	334	251	195	(56)	The non-placements budget areas have been closely monitored and managed throughout the year and have resulted in an underspend position which is offsetting overspends in placements spend.	-22.3%
Customer Finance	719	843	816	(27)		-3.2%
Dir Adult Soc Serv & Health	186	783	167	(616)		-78.7%
Integrated care - LD & MH	40,421	37,889	41,326	3,437		9.1%
Integrated care - OP & DP	35,609	38,668	42,013	3,345	The care budgets within Adults have seen significant overspends since 2014/15 as a result of rising demand for services and increasing complexity in relation to those supported. The main pressure for learning disabilities also continues to be in relation to clients complex needs increasing and individuals transitioning from children's services into adult services. There are further pressures on the LD budget resulting from Ordinary Residents clients transitioning into Barnet.	8.7%
Prevention & Well Being	653	562	535	(27)		-4.8%
Social Care Management	412	737	652	(85)		-11.5%
Total	85,400	86,808	92,161	5,353		6.2%

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Assurance

Description	Variations				Comments	% Variation of revised budget
	Original Budget	Revised Budget	outturn	Variation		
	£000	£000	£000	£000		
Elections	348	357	357	-		0.0%
Assurance Management	565	580	589	8		1.4%
Governance	2,144	2,156	2,157	-		0.0%
Internal Audit & CAFT	736	754	744	(10)		-1.3%
Total	3,793	3,847	3,846	(1)		0.0%

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Registrars Service

Description	Variations				Comments	% Variation of revised budget
	Original Budget	Revised Budget	outturn	Variation		
	£000	£000	£000	£000		
Births Deaths & Marriages	(160)	(162)	63	225		138.8%
Total	(160)	(162)	63	225		138.8%

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Central Expenses

Description	Variations				Comments	% Variation of revised budget
	Original Budget	Revised Budget	outturn	Variation		
	£000	£000	£000	£000		
Capital Financing	19,260	17,280	17,168	(112)	Underspend on Audit Fees	-0.6%
Car Leasing	2	-	-	-		0.0%
Central Contingency	7,877	260	260	-		0.0%
Corporate Fees & Charges	264	264	210	(53)		-20.3%
Corporate Subscriptions	314	314	137	(177)		-56.4%
Early Retirement	3,577	3,577	3,498	(79)		-2.2%
Local Area Agreement	105	105	75	(30)		-28.3%
Levies	19,242	19,242	19,127	(115)		-0.6%
Miscellaneous Finance	740	758	822	64		8.4%
Total	51,381	41,800	41,298	(502)		-1.2%

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Commissioning Group						
Description	Variations				Comments	% Variation of revised budget
	Original Budget	Revised Budget	outturn	Variation		
	£000	£000	£000	£000		
Finance & Resources	740	979	873	(106)	Overspend on the out of hours, agency staff and running costs	-10.8%
Commercial	1,049	900	946	46		5.1%
Adults and Health	1,258	1,282	1,145	(138)		-10.7%
Communications	674	638	634	(4)		-0.6%
Commissioning Strategy	441	505	561	56	Base Budget shortfall on staffing costs	11.0%
Children & Young people	443	564	564	-		0.0%
Environment	12,049	12,843	12,833	(9)	Overspend is due to increased staffing costs	-0.1%
Growth & Development	175	193	227	34		17.4%
Information Management	880	921	1,005	84		9.1%
Programme & Resources	810	816	852	36		4.4%
Strategic Commissioning Board	768	559	562	2	Overspend due to backfilling of staff on secondment	0.4%
Total	19,288	20,200	20,200	-		0.0%

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Customer Support Group

Description	Variations				Comments	% Variation of revised budget
	Original Budget	Revised Budget	outturn	Variation		
	£000	£000	£000	£000		
CSG Managed Budget	4,118	1,164	1,075	(89)		-7.7%
CSG Management Fee	18,002	20,922	21,511	589		2.8%
Total	22,120	22,086	22,586	500		2.3%

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Education and Skills

Description	Variations				Comments	% Variation of revised budget
	Original Budget	Revised Budget	outturn	Variation		
	£000	£000	£000	£000		
Education & Skills Management	6,940	7,081	7,080	(1)	Result of overstated Debtors and understated creditors from 2015/16	0.0%
Edu Partnership & Commercial	-	2	168	166		8300.0%
Post 16 Education & Skills	-	-	2	2		0.0%
School Improvement	-	-	1	1		0.0%
SEND & Inclusion	-	1	6	5		500.0%
Total (excluding SDM)	6,940	7,084	7,257	173		2.4%

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Family Service

Description	Variations				Comments	% Variation of revised budget
	Original Budget	Revised Budget	outturn	Variation		
	£000	£000	£000	£000		
Family Services Management	1,100	677	212	(465)	Early achievement of MTFS savings against inflation, used in this financial year to offset against demand pressures.	-68.7%
Social Care Management	1,175	1,750	1,422	(328)		-18.7%
CSC 0-25	2,378	6,103	6,254	151	Overspend in the Transitions team due to the use of agency staff and also overspend in placements costs of the 19-25 cohort. This is offset by £284k underspend on current contracts in Short Breaks and Respite	2.5%
Intake and Assessment	2,532	3,062	3,749	687	Overspend from the use of agency staff as the Barnet Group contract is embedded in.	22.4%
Intervention and Planning	2,585	3,262	4,098	837		25.7%
Permanence Trns & CorParenting	3,184	3,420	4,071	651	Overspend on the use of agency staff. There is also overspend on UASC due to increase in numbers - government grant does not cover full costs.	19.0%
Placements	17,468	17,727	17,356	(371)	There has been a significant increase in the number of Looked After Children (LAC) since the beginning of April, particularly around high risk, high complexity cases and remand. This has been offset against early achievement of MTFS savings relating to Health and SEN contributions.	-2.1%
Safeguarding & Quality	1,787	2,124	1,955	(169)	Underspends due to in-year savings held to offset against other overspend.	-7.9%
Commissioning & Business Imp.	3,025	3,699	3,252	(447)	Early MTFS savings achieved on the CAMHs contract and some staff vacancies.	-12.1%
Early Years	2,765	3,831	3,820	(11)	Shortfall in childcare income is offset by staff underspends	-0.3%
Libraries & Comm.Engagemnt	5,426	5,650	5,734	84	Libraries Transformation - HR consultation and redeployment charges.	1.5%
Youth & Family Support	3,223	3,558	3,365	(193)	Part-year vacancies due to delay in recruitment.	-5.4%
Total	46,647	54,863	55,289	426		0.8%

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HB Public Law

Description	Variations				Comments	% Variation of revised budget
	Original Budget	Revised Budget	outturn	Variation		
	£000	£000	£000	£000		
HB Law	2,011	2,011	2,125	114		5.7%
Total	2,011	2,011	2,125	114		5.7%

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Housing Needs Resources						
Description	Variations				Comments	% Variation of revised budget
	Original Budget	Revised Budget	outturn	Variation		
	£000	£000	£000	£000		
Housing Needs Resources	4,976	5,559	7,365	1,806	The overspend has been driven by a sustained demand for temporary accommodation and high rental prices exceeding government payments received by the council.	32.5%
Total	4,976	5,559	7,365	1,806		32.5%

a)	cost centres over £100,000	1
b)	cost centres over £50,000 where the cost centre's gross budget is less than £1m	0
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Description	Variations				Comments	% Variation of revised budget
	Original Budget £000	Revised Budget £000	outturn £000	Variation £000		
Highway Inspection/Maintenance	354	421	530	108	Overspend on winter gritting due to additional costs of routes starting from new Harrow	25.7%
Parking	(458)	(538)	(646)	(108)	Over achievement of income from off street car parks due to increase in the volume of users.	-20.2%
Special Parking Account	(8,052)	(8,042)	(8,042)	-		0.0%
Street Lighting	6,224	6,321	6,321	-		0.0%
Total	(1,933)	(1,838)	(1,838)	-		0.0%

a) cost centres over £100,000	0
b) cost centres over £50,000 where the cost centre's gross budget is less than £1m	0
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Description	Variations				Comments	% Variation of revised budget
	Original Budget	Revised Budget	outturn	Variation		
	£000	£000	£000	£000		
Public Health	18,544	18,055	18,055	0		0.0%
Total	18,544	18,055	18,055	0		0.0%

a)	cost centres over £100,000	0
b)	cost centres over £50,000 where the cost centre's gross budget is less than £1m	0
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Description	Variations				Comments	% Variation of revised budget
	Original Budget	Revised Budget	outturn	Variation		
	£000	£000	£000	£000		
RE Management Fee	77	(15)	260	275	Additional Transport for London work not budgeted	1795.6%
Re Managed Budgets	1,057	1,145	1,104	(41)	Legal costs relating to planning	-3.6%
Total	1,134	1,130	1,364	234		20.7%

a) cost centres over £100,000	2
b) cost centres over £50,000 where the cost centre's gross budget is less than £1m	0
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Description	Variations				Comments	% Variation of revised budget
	Original Budget	Revised Budget	outturn	Variation		
	£000	£000	£000	£000		
Business Improvement	264	334	292	(42)	Staff transferred to other sections leaving vacant posts.	-12.7%
Green Spaces	4,330	4,374	4,437	63	Bowling greens income of £50k not realised due to delays in agreement with clubs	1.5%
Mortuary	99	99	102	3	One off filing costs as part of transfer to LB Brent	2.8%
Waste & Recycling	7,281	6,281	6,463	182	There has been a need to employ agency staff to ensure service continuity, which has led to an overspend within the service.	2.9%
Street Cleansing	3,527	3,577	3,541	(37)	Savings on the weed spray contract have helped to control and offset staffing costs in the street cleansing unit.	-1.0%
Street Scene Management	652	591	546	(45)	Savings on supplies and equipment	-7.5%
Trade Waste	(1,930)	(1,752)	(2,008)	(256)	Overachievement of trade waste due to increased in customers billed and savings on materials.	-14.6%
Transport	(328)	22	155	133	The increased costs are the result of the depot relocation to Harrow and other sites, and the resulting new mobile maintenance plan required for the vehicles.	613.7%
Total	13,896	13,525	13,527	2		0.0%

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b) cost centres over £50,000 where the cost centre's gross budget is less than £1m	1
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	£000	£000	£000	£000		
Education DSG	(6,622)	(13,446)	(12,015)	1,431		-10.6%
Schools Funding	342	211	220	9		4.5%
Childrens Social Care DSG	153	403	403	-		0.0%
Early Intervn & Preven DSG	6,128	12,832	11,392	(1,440)		-11.2%
Total	-	-	-	-		0.0%

a) cost centres over £100,000	34
b) cost centres over £50,000 where the cost centre's gross budget is less than £1m	23
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Housing Revenue Account						
Description	Variations				Comments	% Variation of revised budget
	Original Budget	Revised Budget	outturn	Variation		
	£000	£000	£000	£000		
HRA Other Income & Expenditure	(2,167)	(1,758)	(3,718)	(1,959)	Increased rental and service charge income has resulted due to the building of 40 new units, and a slower than expected removal of units through the regeneration programme.	-111.4%
HRA Regeneration	1,068	659	110	(549)	Net position of costs, and income from developers, has improved against budget.	-83.3%
HRA Surplus/Deficit for the ye	1,246	1,246	3,669	2,423	Improved rents and regeneration position.	194.4%
Interest on Balances	(147)	(147)	(62)	85		-57.8%
Total	-	-	-	-		0.0%

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