Appendix C - Revenue Outturn 2016/17						
Adults and Communities						
Description	Original	Vari Revised	ations outturn	Variation	C	
Description	Budget	Budget	ou.u.n	rananon	Comments	% Variation of
	£000	£000	£000	£000		revised budget
Performance & Improvement Safeguarding	992 604	1,413 685	1,336 1,012	(77) 327	Deprivation of Liberty Safeguards (DOLS) service continues to have significant pressures in	-5.4°
Sareguarding			.,		2016/17, as a result of Supreme Court judgements in 2014/15 and a loss of grant funding	
Care Quality	4,736	4,439	4,103	(336)	since 2015/16. The non-placements budget areas have been closely monitored and managed throughout	-7.69
					the year and have resulted in an underspend position which is offsetting overspends in placements spend.	
Community Well-being	733	538	6	(532)	The non-placements budget areas have been closely monitored and managed throughout	-98.9
					the year and have resulted in an underspend position which is offsetting overspends in placements spend.	
Customer Care Customer Finance	334 719	251 843	195 816	(56) (27)		-22.3°
Dir Adult Soc Serv & Health	186	783	167		The non-placements budget areas have been closely monitored and managed throughout	-78.7
					the year and have resulted in an underspend position which is offsetting overspends in placements spend.	
Integrated care - LD & MH	40,421	37,889	41,326	3,437	The care budgets within Adults have seen significant overspends since 2014/15 as a result of rising demand for services and increasing complexity in relation to those supported. The	9.19
					main pressure for learning disabilities also continues to be in relation to clients complex needs increasing and individuals transitioning from children's services into adult services.	
					There are further pressures on the LD budget resulting from Ordinary Residents clients	
					transitioning into Barnet.	
Integrated care - OP & DP	35,609	38,668	42,013	3,345	The care budgets within Adults have seen significant overspends since 2014/15 as a result of rising demand for services and increasing complexity in relation to those supported. In	8.7
					2016/17, demand continues to grow for older adults placements with a particular growth in clients with dementia requiring complex packages of care.	
Prevention & Well Being Social Care Management	653 412	562 737	535 652	(27) (85)		-4.8° -11.5°
Total	85,400	86,808	92,161	5,353		6.20
Medical distribution of the state of the sta						
Within the revenue monitoring above, the number of cost centres that are a) cost centres over £100,000	projecting net	overspends o	ir underspends	s are:	21	3
b) cost centres over £50,000 where the cost centre's gross budget is l					23	3
 Actions proposed to ensure that these overspends or underspends 	are not realise	d are reflected	d in the comm	entary above.		
Assurance						ļ.
Description	Original	Revised	outturn	Variation	Comments	
	Budget	Budget				% Variation of
	£000	£000	£000	£000		revised budget
Elections Assurance Management	348 565	357 580	357 589	- 8		0.0°
Governance	2,144	2,156	2,157	-		0.0
Internal Audit & CAFT	736 3,793	754 3,847	744 3,846	(10)		-1.3°
Total	3,793	3,047	3,040	(1)		0.0
Within the revenue monitoring above, the number of cost centres that are	projecting net	overspends o	r underspends	are:		-
 a) cost centres over £100,000 b) cost centres over £50,000 where the cost centre's gross budget is l 	ess than £1m					-
c) Actions proposed to ensure that these overspends or underspends		d are reflected	d in the comm	entary above.		_
Registrars Service						
		Vari	ations			
Description	Original Budget	Revised Budget	outturn	Variation	Comments	
	£000	£000	£000	£000		% Variation of
Births Deaths & Marriages	(160)	(162)	63	225		revised budget
Total	(160)	(162)	63	225		138.8
Within the revenue monitoring above, the number of cost centres that are a) cost centres over £100,000	projecting net	overspends o	r underspends	are:		1
b) cost centres over £50,000 where the cost centre's gross budget is I	ess than £1m					=
c) Actions proposed to ensure that these overspends or underspends	are not realise	d are reflected	d in the comm	entary above.		_
Central Expenses						
	Original	Vari Revised	ations outturn	Variation		
Description	Budget	Budget	Outturn	Variation	Comments	
	£000	£000	£000	£000		% Variation of revised budget
Capital Financing	19,260	17,280	17,168	(112)		-0.6
Car Leasing Central Contingency	7,877	- 260	260			0.0° 0.0°
Corporate Fees & Charges	264	264	210		Underspend on Audit Fees	-20.3
Corporate Subscriptions Early Retirement	314 3,577	314 3,577	137 3,498	(177) (79)	Underspend on subscriptions	-56.4° -2.2°
Local Area Agreement	105	105	75	(30)		-2.2
Levies	19,242	19,242	19,127	(115)		-0.69
Miscellaneous Finance Total	740 51,381	758 41,800	822 41,298	64 (502)		8.4° -1.2°

Within the revenue monitoring above, the number of cost centres that are projecting net overspends or underspends are:

a) cost centres over £100,000

b) cost centres over £50,000 where the cost centre's gross budget is less than £1m

c) Actions proposed to ensure that these overspends or underspends are not realised are reflected in the commentary above.

8.4% -1.2%

		Vari	ations			
Description	Original Budget	Revised Budget	outturn	Variation	Comments	
	£000	£000	£000	£000		% Variation of revised budget
Finance & Resources	740	979	873	(106)		-10.8%
Commercial	1,049	900	946	46	Overspend on the out of hours, agency staff and running costs	5.1%
Adults and Health	1,258	1,282	1,145	(138)		-10.7%
Communications	674	638	634	(4)		-0.6%
Commissioning Strategy	441	505	561	56	Base Budget shortfall on staffing costs	11.0%
Children & Young people	443	564	564	-		0.0%
Environment	12,049	12,843	12,833	(9)		-0.1%
Growth & Development	175	193	227	34	Overspend is due to increased staffing costs	17.4%
nformation Management	880	921	1,005	84	Overspend due to backfilling of staff on secondment	9.1%
Programme & Resources	810	816	852	36		4.4%
Strategic Commissioning Board	768	559	562	2		0.4%
Fotal	19,288	20,200	20,200	-		0.0%
Nithin the revenue monitoring above, the number of cost ce	entres that are projecting ne	t overspends o	r underspends	are:		
a) cost centres over £100,000	, ,					
cost centres over 650 000 where the cost centre's arr	see hudget is less than £1m					

- Actions proposed to ensure that these overspends or underspends are not realised are reflected in the commentary above.

Customer Support Group

		Vari	ations			
Description	Original Budget	Revised Budget	outturn	Variation	Comments	
	£000	£000	£000	£000		% Variation of revised budget
CSG Managed Budget	4,118	1,164	1,075	(89)		-7.7%
CSG Management Fee	18,002	20,922	21,511	589		2.8%
Total	22,120	22,086	22,586	500		2.3%

Within the revenue monitoring above, the number of cost centres that are projecting net overspends or underspends are:

- cost centres over £100,000
- cost centres over £50,000 where the cost centre's gross budget is less than £1m
- Actions proposed to ensure that these overspends or underspends are not realised are reflected in the commentary above.

Education and Skills

		Vari	ations			
Description	Original	Revised	outturn	Variation	Comments	
	Budget	Budget				0/ 1/
	£000	£000	£000	£000		% Variation of
			2000	2000		revised budget
Education & Skills Management	6,940	7,081	7,080	(1)		0.0%
Edu Partnership & Commercial	-	2	168	166	Result of overstated Debtors and understated creditors from 2015/16	8300.0%
Post 16 Education & Skills	-	-	2	2		0.0%
School Improvement	-	-	1	1		0.0%
SEND & Inclusion	-	1	6	5		500.0%
Total (excluding SDM)	6,940	7,084	7,257	173		2.4%

Within the revenue monitoring above, the number of cost centres that are projecting net overspends or underspends are:

- cost centres over £50,000 where the cost centre's gross budget is less than £1m

 Actions proposed to ensure that these overspends or underspends are not realised are reflected in the commentary above.

Family Service		Vari	ations			
Description	Original	Revised	outturn	Variation	Comments	
	Budget	Budget				% Variation of
	£000	£000	£000	£000		revised budget
Family Services Management	1,100	677	212	(465)	Early achievement of MTFS savings against inflation, used in this financial year to offset	-68.7%
					against demand pressures.	
Social Care Management	1,175	1,750	1,422	, ,	£500k agency staff budget held here.	-18.7%
CSC 0-25	2,378	6,103	6,254	151	Overspend in the Transitions team due to the use of agency staff and also overspend in placements costs of the 19-25 cohort. This is offset by £284k underspend on current contracts in Short Breaks and Respite	2.5%
Intake and Assessment	2,532	3,062	3,749	687	Overspend from the use of agency staff as the Barnet Group contract is embedded in.	22.4%
Intervention and Planning	2,585	3,262	4,098	837	Overspend on section 17 and from the use of agency staff as the Barnet Group contract is embedded in.	25.7%
Permanence Trns & CorParenting	3,184	3,420	4,071	651	Overspend on the use of agency staff. There is also overspend on UASC due to increase in numbers - government grant does not cover full costs.	19.0%
Placements	17,468	17,727	17,356	(371)	There has been a significant increase in the number of Looked After Children (LAC) since the beginning of April, particularly around high risk, high complexity cases and remand. This has been offset against early achievement of MTFS savings relating to Health and SEN contributions.	-2.1%
Safeguarding & Quality	1,787	2,124	1,955	(169)	Underspends due to in-year savings held to offset against other overspend.	-7.9%
Commissioning & Business Imp.	3,025	3,699	3,252	(447)	Early MTFS savings achieved on the CAMHs contract and some staff vacancies.	-12.1%
Early Years	2,765	3,831	3,820	(11)	Shortfall in childcare income is offset by staff underspends	-0.3%
Libraries & Comm.Engagemnt	5,426	5,650	5,734	84	Libraries Transformation - HR consultation and redeployment charges.	1.5%
Youth & Family Support	3,223	3,558	3,365	(193)	Part-year vacancies due to delay in recruitment.	-5.4%
Total	46,647	54.863	55,289	426		0.8%

Within the revenue monitoring above, the number of cost centres that are projecting net overspends or underspends are:
a) cost centres over £100,000

- cost centres over £50,000 where the cost centre's gross budget is less than £1m
- Actions proposed to ensure that these overspends or underspends are not realised are reflected in the commentary above.

HB Public Law

		Vari	ations			
Description	Original		outturn	Variation	Comments	
	Budget	Budget				0/ 1/!!
	£000	£000	£000	£000		% Variation of
	2000		2000	2000		revised budget
HB Law	2,011	2,011	2,125	114		5.7%
Total	2,011	2,011	2,125	114		5.7%

Within the revenue monitoring above, the number of cost centres that are projecting net overspends or underspends are:

- cost centres over £100,000
- cost centres over £50,000 where the cost centre's gross budget is less than £1m
- Actions proposed to ensure that these overspends or underspends are not realised are reflected in the commentary above.

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Housing Needs Resources Fotal Within the revenue monitoring above to cost centres over £100,000 ocost centres over £50,000 when the cost centres over £50,	e, the number of cost centres t	Original Budget	Revised		Variation	^	
otal //ithin the revenue monitoring above) cost centres over £100,000) cost centres over £50,000 whe Actions proposed to ensure the	e, the number of cost centres t		Budget	outturn	T a. lation	Comments	% Variation
otal //ithin the revenue monitoring above) cost centres over £100,000) cost centres over £50,000 whe Actions proposed to ensure the	e, the number of cost centres t	£000 4,976	£000 5,559	£000 7,365	£000	The overspend has been driven by a sustained demand for temporary accommodation and	revised budg
fithin the revenue monitoring above cost centres over £100,000 cost centres over £50,000 whe Actions proposed to ensure the arking and Infrastructure	e, the number of cost centres t	1,070	0,000	7,000	1,000	high rental prices exceeding government payments received by the council.	
cost centres over £100,000 cost centres over £50,000 whe Actions proposed to ensure that arking and Infrastructure	e, the number of cost centres t	4,976	5,559	7,365	1,806		32
cost centres over £50,000 whe Actions proposed to ensure the arking and Infrastructure		that are projecting net o	verspends or	underspends	are:		.7
arking and Infrastructure	ere the cost centre's gross but	dget is less than £1m					1 0
	at these overspends or unders	spends are not realised	are reflected	in the comme	ntary above.		_
Desc							
	ription	Original		ations	Variation	Comments	
	р	Original Budget	Revised Budget	outturn	Variation	- Comments	% Variation
ghway Inspection/Maintenance		£000	£000 421	£000 530	£000	Overspend on winter gritting due to additional costs of routes starting from new Harrow	revised bud
ırking		(458)	(538)	(646)		denot Over achievement of income from off street car parks due to increase in the volume of	-2
pecial Parking Account		(8,052)	(8,042)	(8,042)	_	users.	
eet Lighting		6,224	6,321	6,321	-		
tal		(1,933)	(1,838)	(1,838)	-		
thin the revenue monitoring above	e, the number of cost centres t	that are projecting net o	verspends or	underspends	are:		_
cost centres over £100,000 cost centres over £50,000 whe	ere the cost centre's aross hus	daet is less than £1m					0
Actions proposed to ensure that			are reflected	in the comme	ntary above.		<u>~</u>
olic Health							
				ations			
Desci	ription	Original Budget	Revised Budget	outturn	Variation	Comments	
		£000	£000	£000	£000		% Variation revised bud
iblic Health		18,544	18,055	18,055	0		
otal		18,544	18,055	18,055	0		
thin the revenue monitoring above	e, the number of cost centres t	that are projecting net o	verspends or	underspends	are:		_
cost centres over £100,000							0
cost centres over £50,000 whe	-	-		Contraction			0
Actions proposed to ensure the	at these overspends of unders	spenus are not realised	are reflected	in the comme	mary above.		
gional Enterprise				ations			
Desc	ription	Original	Revised	outturn	Variation	Comments	
		Budget	Budget				% Variation
Management Fee		£000	£000 (15)	£000 260	£000	Additional Transport for London work not budgeted	revised bud
Management Fee Managed Budgets		1,057	1,145	1,104		Legal costs relating to planning	
tal		1,134	1,130	1,364	234		2
ithin the revenue monitoring above	e, the number of cost centres t	that are projecting net of	verspends or	underspends	are:		_
cost centres over £100,000 cost centres over £50,000 whe	are the coet centre's gross hus	daet is less than £1m					<u>2</u> 0
Actions proposed to ensure that			are reflected	in the comme	ntary above.		<u> </u>
eetscene		Original	Varia Revised	ations outturn	Variation		
	wimati a m		Budget	- Cultum	7 di lation	Comments	
	ription	Budget					0/ Variation
	ription	Budget £000	£000	£000	£000		
Descrisiness Improvement	ription	£000 264	334	292	(42)	Staff transferred to other sections leaving vacant posts.	revised bud -1
Descrisiness Improvement een Spaces	ription	£000			(42) 63 3	Bowling greens income of £50k not realised due to delays in agreement with clubs One off filing costs as part of transfer to LB Brent	revised bud
Descrisiness Improvement pen Spaces ortuary	ription	£000 264 4,330	334 4,374	292 4,437	(42) 63 3	Bowling greens income of £50k not realised due to delays in agreement with clubs One off filling costs as part of transfer to LB Brent There has been a need to employ agency staff to ensure service continuity, which has led to	revised bud
Descrisiness Improvement een Spaces ortuary aste & Recycling	ription	£000 264 4,330 99	334 4,374 99	292 4,437 102	(42) 63 3 182	Bowling greens income of £50k not realised due to delays in agreement with clubs One off filing costs as part of transfer to LB Brent There has been a need to employ agency staff to ensure service continuity, which has led to an overspend within the service. Savings on the weed spray contract have helped to control and offset staffing costs in the	revised but
Siness Improvement een Spaces ortuary aste & Recycling reet Cleansing	ription	264 4,330 99 7,281 3,527	334 4,374 99 6,281 3,577 591	292 4,437 102 6,463 3,541 546	(42) 63 3 182 (37)	Bowling greens income of £50k not realised due to delays in agreement with clubs One off filing costs as part of transfer to LB Brent There has been a need to employ agency staff to ensure service continuity, which has led to an overspend within the service. Savings on the weed spray contract have helped to control and offset staffing costs in the street cleansing unit. Savings on supplies and equipment	revised bu
Descriptions of the control of the c	ription	264 4,330 99 7,281 3,527	334 4,374 99 6,281 3,577	292 4,437 102 6,463 3,541	(42) 63 3 182 (37)	Bowling greens income of £50k not realised due to delays in agreement with clubs One off filing costs as part of transfer to LB Brent There has been a need to employ agency staff to ensure service continuity, which has led to an overspend within the service. Savings on the weed spray contract have helped to control and offset staffing costs in the street cleansing unit.	revised bud
reetscene Description Descrip	ription	264 4,330 99 7,281 3,527	334 4,374 99 6,281 3,577 591	292 4,437 102 6,463 3,541 546	(42) 63 3 182 (37) (45) (256)	Bowling greens income of £50k not realised due to delays in agreement with clubs One off filing costs as part of transfer to LB Brent There has been a need to employ agency staff to ensure service continuity, which has led to an overspend within the service. Savings on the weed spray contract have helped to control and offset staffing costs in the street cleansing unit. Savings on supplies and equipment Overachievement of trade waste due to increased in customers billed and savings on materials. The increased costs are the result of the depot relocation to Harrow and other sites, and the	-1
Descriptions of the control of the c	ription	264 4,330 99 7,281 3,527 652 (1,930)	334 4,374 99 6,281 3,577 591 (1,752)	292 4,437 102 6,463 3,541 546 (2,008)	(42) 63 3 182 (37) (45) (256)	Bowling greens income of £50k not realised due to delays in agreement with clubs One off filing costs as part of transfer to LB Brent There has been a need to employ agency staff to ensure service continuity, which has led to an overspend within the service. Savings on the weed spray contract have helped to control and offset staffing costs in the street cleansing unit. Savings on supplies and equipment Overachievement of trade waste due to increased in customers billed and savings on materials. The increased costs are the result of the depot relocation to Harrow and other sites, and the resulting new mobile maintenance plan required for the vehicles.	revised bud
Siness Improvement een Spaces rituary siste & Recycling eet Cleansing eet Scene Management ide Waste unsport		264 4,330 99 7,281 3,527 652 (1,930) (328)	334 4,374 99 6,281 3,577 591 (1,752) 22 13,525	292 4,437 102 6,463 3,541 546 (2,008) 155	(42) 63 3 182 (37) (45) (256) 133	Bowling greens income of £50k not realised due to delays in agreement with clubs One off filing costs as part of transfer to LB Brent There has been a need to employ agency staff to ensure service continuity, which has led to an overspend within the service. Savings on the weed spray contract have helped to control and offset staffing costs in the street cleansing unit. Savings on supplies and equipment Overachievement of trade waste due to increased in customers billed and savings on materials. The increased costs are the result of the depot relocation to Harrow and other sites, and the resulting new mobile maintenance plan required for the vehicles.	revised bu
Description of the control of the co		264 4,330 99 7,281 3,527 652 (1,930) (328)	334 4,374 99 6,281 3,577 591 (1,752) 22 13,525	292 4,437 102 6,463 3,541 546 (2,008) 155	(42) 63 3 182 (37) (45) (256) 133	Bowling greens income of £50k not realised due to delays in agreement with clubs One off filing costs as part of transfer to LB Brent There has been a need to employ agency staff to ensure service continuity, which has led to an overspend within the service. Savings on the weed spray contract have helped to control and offset staffing costs in the street cleansing unit. Savings on supplies and equipment Overachievement of trade waste due to increased in customers billed and savings on materials. The increased costs are the result of the depot relocation to Harrow and other sites, and the resulting new mobile maintenance plan required for the vehicles.	revised bu
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Siness Improvement sen Spaces rituary iste & Recycling eet Cleansing eet Scene Management ide Waste insport tal	e, the number of cost centres t	264 4,330 99 7,281 3,527 652 (1,930) (328) 13,896 that are projecting net o	334 4,374 99 6,281 3,577 591 (1,752) 22 13,525	292 4,437 102 6,463 3,541 546 (2,008) 155 13,527	(42) 63 3 182 (37) (45) (256) 133 2	Bowling greens income of £50k not realised due to delays in agreement with clubs One off filing costs as part of transfer to LB Brent There has been a need to employ agency staff to ensure service continuity, which has led to an overspend within the service. Savings on the weed spray contract have helped to control and offset staffing costs in the street cleansing unit. Savings on supplies and equipment Overachievement of trade waste due to increased in customers billed and savings on materials. The increased costs are the result of the depot relocation to Harrow and other sites, and the resulting new mobile maintenance plan required for the vehicles.	revised but
siness Improvement sen Spaces rituary iste & Recycling eet Cleansing eet Scene Management ide Waste unsport tal thin the revenue monitoring above cost centres over £100,000 cost centres over £50,000 whe Actions proposed to ensure the	e, the number of cost centres t	264 4,330 99 7,281 3,527 652 (1,930) (328) 13,896 that are projecting net o	334 4,374 99 6,281 3,577 591 (1,752) 22 13,525 verspends or	292 4,437 102 6,463 3,541 546 (2,008) 155 13,527 r underspends	(42) 63 3 182 (37) (45) (256) 133 2	Bowling greens income of £50k not realised due to delays in agreement with clubs One off filing costs as part of transfer to LB Brent There has been a need to employ agency staff to ensure service continuity, which has led to an overspend within the service. Savings on the weed spray contract have helped to control and offset staffing costs in the street cleansing unit. Savings on supplies and equipment Overachievement of trade waste due to increased in customers billed and savings on materials. The increased costs are the result of the depot relocation to Harrow and other sites, and the resulting new mobile maintenance plan required for the vehicles.	revised but
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Housing Revenue Account								
		Vari	ations					
Description	Original Budget	Revised Budget	outturn	Variation	Comments			
	£000	£000	£000	£000		% Variation of revised budget		
HRA Other Income & Expenditure	(2,167)	(1,758)	(3,718)		Increased rental and service charge income has resulted due to the building of 40 new units, and a slower than expected removal of units through the regeneration programme.	-111.4%		
HRA Regeneration	1,068	659	110	(549)	Net position of costs, and income from developers, has improved against budget.	-83.3%		
HRA Surplus/Deficit for the ye	1,246	1,246	3,669	2,423	Improved rents and regeneration position.	194.4%		
Interest on Balances	(147)	(147)	(62)	85		-57.8%		
Total	-	-	-	-		0.0%		
Within the revenue monitoring above, the number of cost centres that are projecting net overspends or underspends are: a) cost centres over £100,000 b) cost centres over £50,000 where the cost centre's gross budget is less than £1m c) Actions proposed to ensure that these overspends are not realised are reflected in the commentary above.								